

PEACEPLUS

Northern Ireland - Ireland

Co-funded by the



European Union



UK Government

INVESTMENT AREA 1.2

**Empowering Communities – Strand 2, The Institutional
Capacity Development Programme**

CALL DOCUMENT

(2nd Call)

PEACEPLUS Programme 2021-2027

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SECTION 1

INTRODUCTION

1. The PEACEPLUS Programme

PEACEPLUS (the Programme) is a unique cross-border structural funds programme aimed at reinforcing progress towards a peaceful, stable and prosperous society in Northern Ireland and the border counties of Ireland. It represents the European Union's commitment to supporting the peace process across the region, with the first PEACE Programme launched in 1995.

PEACEPLUS represents an investment of €1.144bn in support of projects that promote peace and reconciliation and contribute to cross border economic and territorial development. It will build upon previous PEACE and INTERREG Programmes by combining these two funding streams into one cohesive new programme.

PEACEPLUS is funded in partnership by the European Union, the Government of the United Kingdom of Great Britain and Northern Ireland, the Government of Ireland, and the Northern Ireland Executive.

It is managed by the Special EU Programmes Body (SEUPB). PEACEPLUS comprises six themes, which encompass 22 individual investment areas.

PEACEPLUS Programme Thematic Areas



The call for the application should be read in conjunction with the following:

- PEACEPLUS Programme and associated Programme Overview
- The Programme Manual
- Guide for applicants

Please consult these documents before completing the application form as they contain essential information to assist you in making the best application possible. These documents are available on the SEUPB website – www.seupb.eu

Key information on submitting an application, troubleshooting guides and FAQ resources have been provided on the PEACEPLUS Portal – [PEACEPLUS Support Portal | SEUPB](#)

SECTION 2

DESCRIPTION OF INTERVENTION

2. Summary of call

The PEACEPLUS Programme is making a call for an application under Theme 1:

Building Peaceful and Thriving Communities- *Investment Area 1.2, Strand 2 – The Institutional Capacity Development Programme*

EU Policy Objective: A more social and inclusive Europe implementing the European Pillar of Social Rights

EU Specific Objective: PEACEPLUS Empowering Communities [Peace and Reconciliation (Article 14(2) ETC)]

This area of the Programme will promote positive relations characterised by respect, where cultural diversity is celebrated and people can live, learn and socialise together, free from prejudice, hate and intolerance.

It will **result** in communities and organisations at all levels across the Programme Area, empowered to fulfil their potential in the creation of a more peaceful and prosperous society.

2.1 What does the Investment Area “Empowering Communities”, Strand 2: The Institutional Capacity Development Programme seek to achieve?

All citizens, communities and organisations across the Programme area have a role in creating a more peaceful and prosperous society and should be empowered to fulfil this potential. The Empowering Communities Programme will enable organisations of all sizes to engage in peacebuilding activities and contribute to the creation of a more cohesive society. There are three strands within this programme, which are distinct and yet are interlinked (Strand 1: Changemakers and Strand 3: The Community- Based Safety Interventions Programme).

Strand 2: The Institutional Capacity Development Programme will ensure issues related to Trust and Leadership are supported through collaborative actions between key voluntary, statutory and political institutions across multiple levels. The objective of these actions will be

to build the capacity of such organisations to develop new models of service delivery, which contribute to peace and reconciliation. These may include key services, including those related to transport, health, education, media and housing, which have significant potential to contribute to increased peace and reconciliation.

2.2 Anticipated Actions

The main action will be an **Institutional Capacity Development Programme** designed to support the development of the institutional capacity of key voluntary, community, statutory and political institutions, including projects with an emphasis on trust and leadership; which will lead to the creation of new models of service delivery. In addition, the promotion of quality enhancement amongst eligible organisations including the provision of skills training on one or more of the following, noting that this list is not exhaustive:

Skills

- The provision of skills training and technical support services to organisations (incl. social enterprises) in order to build their leadership capacity, decision making frameworks and promote good governance.
- Support a comprehensive programme of skills and technical support for organisations across the spectrum from new start to high capacity organisations.
- Strengthen skills across the public and community sectors to better underpin community asset transfer. This includes strengthening investment readiness, project planning and project management skills.
- Develop a workforce plan. A skills audit should be undertaken to identify gaps in staff development and workforce. Realistic and affordable resource succession planning.
- Develop and/or strengthen marketing and communication skills.

Finance

- The provision of financial management and budgeting supports in order to grow their organisations, attain financial sustainability and expand their impact.
- Linked to the above, provide a financial management skills programme across the voluntary, community, social enterprise and cooperative sectors.
- Support capacity building to improve financial literacy and budgeting skills within the community business sector.

- Provide financial management skills to support effective costing of services into grant applications, tenders and other funding approaches.

Growth

- Development of business planning acumen in order to scale voluntary & community organisations and social enterprises and enhance their investment readiness.

Investment

- Measures to increase investment in community organisations and social enterprises by promoting access to social finance and public funding supports.

Procurement

- Upskilling organisations on the key principles and activities involved in public/private procurement.
- Develop a framework to facilitate better costing of services allowing 'full cost recovery'. Training on tendering to be tailored for range of capacity levels of organisations/groups/end users.
- Support organisations to gain new business opportunities through enhancing their capacity to bid for service supply contracts.
- Support more progressive procurement across sectors by: supporting local SMEs (including social enterprises) and voluntary and community sector organisations to enhance their capacity to bid for public sector contracts. Improving social value awareness and skills within the public sector. Investing in local supplier development capacity to support local need.

Collaboration

- Support new and existing networks, including those operating on a cross-border/cross-community basis, to enhance knowledge exchanges and build capacity for inter-organisational working.
- Existing models that work well to develop and enhance collaboration especially in areas where capacity is low should be considered.
- The development of a collaborative community-led economic development plan for their area. This should be done to maximize the available skillset and available assets to promote shared space and programming.

- Activities will include considering the development of Integrated and shared plans, Integrated budgets, Integrated outcomes framework.
- The development of a consensus decision-making framework. Partners to agree desired outcomes in advance of developing decision-making framework to ensure needs of area are met.
- Support the establishment of peer and cross-sectoral spatial interventions (such as Social Enterprise Zones or Community Wealth Building Hubs). This can bring organisations from across sectors together in a local area to collaborate to support more inclusive economic growth, creating more sustainable places.

The central pillars of PEACEPLUS are peace, reconciliation and prosperity. This is why all programmes must include a cross-community and/or a cross-border element. In this investment area, some element of single identity work can be considered¹, where the focus of this work leads to a cross-community/PEACE/Inclusive outcome. This will need to be clearly and effectively articulated in your application if applicable.

¹ Single identity projects are aimed at engaging individuals from within one community to first build their own capacity, confidence, and skill-sets, and to challenge their in-group prejudices of the "other" in readiness for cross-community work.

SECTION 3

ESSENTIAL INFORMATION

3.1 Who is eligible to apply

- a. National, regional and local authorities;
- b. Regional and local development agencies, chambers of commerce;
- c. Universities, colleges, higher education, research institutions;
- d. Non-governmental organisations (NGOs);
- e. Sectoral agencies and business support organisations;
- f. Voluntary sector and community organisations;
- g. Other relevant public-like organisations contributing to the development of the programme area;
- h. Private sector – specifically micro, small, and medium-sized enterprises (SMEs) and large companies.²

Please note the above is not an exhaustive list, other bodies may be considered eligible.

Within the PEACEPLUS Programme, there are also underrepresented groups cited as potential key recipients, SEUPB has identified the following groups which are currently not in receipt of funding from the programme. We would particularly welcome applicants from or from organisations supporting:

Ex- Security Service Personnel

New Community or Minority Ethnic Groups (inc. Roma & Traveller groups)

Traditional Cultural Expression

Ex-Prisoners and Former Combatants

3.2 Programme Area

The programme area for the PEACEPLUS Programme is:

- Northern Ireland;
- The border counties of Ireland (Counties Cavan, Donegal, Leitrim, Louth, Monaghan and Sligo).

² Please note that private sector partners can participate as full partners, but not as Lead Partners. Refer to the PEACEPLUS Programme Manual: 3.4.3 Who is eligible for funding

This is the core programme area. The programme, however, has flexible geography beyond its administrative borders called a functional area. This allows for organisations and institutions not based in the core programme area to get involved in projects by linking with partners within the core area. The benefits of such collaborations must be significant for the core programme area.³

Cross border collaboration is not strictly limited to the administrative borders of the programme. It has a flexible geography depending on the sector involved. For some other interventions, the solution is purely local, corresponding to an area much smaller than the core Programme area.

³ Refer to the PEACEPLUS Programme Manual: Applicants from Outside the Programme Area

SECTION 4

THE PERFORMANCE FRAMEWORK

PEACEPLUS Performance Framework is designed to measure and monitor the overall performance of the Programme. All activity supported as part of the PEACEPLUS Programme area 1.2 Building Peaceful and Thriving Communities must contribute to the achievement of the output and result indicators established for this part of the Programme.

Projects can be cross-community and or cross-border.

The Empowering Communities Programme will enable organisations of all sizes to engage in peacebuilding activities and contribute to the creation of a more cohesive society.

All applicants will be required to demonstrate how their proposed project represents jointly engaged projects implemented and supported by The Institutional Capacity Development Programme.

4.1 Output and associated Result indicators

The regulations state that all investment areas (specific objectives) supported by PEACEPLUS must consist of the following:

1. Output and result indicators for each specific objective
2. 2029 targets for output and result indicators

The output and result indicators at Programme level for the Investment Area are presented in the tables below:

Output Indicators			
ID	Indicator	Measurement unit	Target Value
PS01.2b	Organisations jointly engaged in institutional capacity projects	Organisations	16

Result Indicator

ID	Indicator	Measurement unit	Target Value
PSR1.2b	Organisations with increased institutional capacity due to their participation in cooperation activities	Organisations	16

4.2 Achievement of Outputs and Results⁴

It is expected that organisations will jointly engage in institutional capacity projects and that 16 organisations will increase institutional capacity implemented and supported by Strand 2 of the Empowering Communities Programme - The Institutional Capacity Development programme. The output counts the number of organisations jointly engaged in projects to increase institutional capacity.

Organisations counted in this indicator are the legal entities. The organisations supported in this specific objective mainly focus on key voluntary, statutory and political institutions across multiple levels.

Jointly engaged relates to cooperation activities among different communities. Cooperation activity is defined as a process of exchanging knowledge and experience between participants across communities or cross-border. This process can lead to creating joint objectives and commitments and actions fulfilling these commitments.

The engagement can take place in the design, implementation and or participation in the projects and/or activities.

Institutional capacity is defined as an organisation's ability to set and achieve goals through knowledge, skills, systems and institutions. An organisation increases its institutional capacity by securing the resources (human or technical) and structures (organisational or governance) it needs to perform its mandated tasks better.

Capacity building in this context should focus on issues related to Trust and Leadership are supported through collaborative actions between key voluntary, statutory and political institutions across multiple levels. The objective is to build the capacity of such organisations to develop new models of service delivery, which contribute to peace and reconciliation.

⁴ The applicant should refer to the Peace Plus Performance Framework for full detail on the measurement of outputs and results – this is included at Annex 1

These may include key services, including those related to transport, health, education, media and housing, which have significant potential to contribute to increased peace and reconciliation.

This relates to persons of different religious belief, ethnic or racial group. Initiatives should evidence commitment to tackling real and complex issues, such as racism, sectarianism and paramilitarism which prevent the benefits of a united and shared community being realised.

For organisations to be counted they should be involved in the design, implementation and or participation in the local level projects and or activities. The engagement must be documented.

Achievement should be recorded once activity in a project has completed. Details of indicative actions within the projects, including details of events and numbers of participants should be recorded and retained.

4.3 Responsibilities regarding evaluations

In addition to reporting the achievement of output and result indicators, the project is responsible for contributing to and facilitating the PEACEPLUS Programme evaluations and as such, projects should build capacity for it. The evaluations will be longitudinal and require excellent working relationships between all parties. This basic principle will be a priority in all the SEUPB-commissioned evaluations. This responsibility may involve (but not limited to):

- Engaging with SEUPB-commissioned evaluators and supporting the impact evaluations with data collection (including data held by the Lead Partner and new data collected during the evaluation), information requests, survey completion, and participation in case studies/focus groups/interviews.
- Facilitating access to stakeholders and encouraging the engagement of key stakeholders/participants as needed.
- Gathering and providing data for evaluation-specific indicators (secondary measures) and means for measurement set by the SEUPB and/or the evaluators appointed by SEUPB. These will be in addition to the project's Output and Result Indicator requirements (primary measures). If project partners have their own internal indicators and achievement objectives for projects as part of their performance management systems, they should inform and provide the SEUPB and evaluators with the data they are collecting as part of this.

- Using the tools and mechanisms provided by SEUPB for data collection and reporting.
- Contributing to and supporting communication and visibility actions, such as attending workshops, committee meetings, and sharing evaluation reports and case studies.

The evaluation indicators (primary and secondary measures) will be put in place during the implementation period of the Programme. In due time, the SEUPB and/or the evaluators will communicate evaluation responsibilities to the Lead Partners.

To ensure every project has the appropriate administrative support every project proposal will be expected to have a Monitoring and Evaluation Officer, an Administration Officer, and a Finance Officer to assist with the project delivery returns to SEUPB.

4.4 Contribution to the Horizontal Principles

The PEACEPLUS Programme is underpinned by three Horizontal Principles: Sustainable Development; Non-Discrimination and Equality between Men and Women; and Equal Opportunities. Pro-active contribution to and support of these Principles should be part of every successful project funded by the Programme. The Programme Manual and additional guidance documents on the Horizontal Principles will provide specific information on how to ensure your project contributes to sustainable development and equality in line with the Programme commitments. Please note that the assessment value for contribution to sustainable development has increased from 5% in the previous Programme to 10% under PEACEPLUS. This is in recognition of the continued commitment to sustainability and the natural environment.

SECTION 5

APPLICATION PROCESS

A one stage process will be in place for this call as detailed in the Guide for Applicants. Full details of the assessment process, including admissibility criteria is also available in the Programme Manual.

SECTION 6

PROJECT ASSESSMENT

6.1 Project Selection Criteria

Applications will be assessed and scored against seven core criteria. The **PEACEPLUS Programme Manual** contains the operational definition of these criteria and the sub-criteria linked to them. Individual investment areas may have additional call specific requirements, where this is the case, they will be detailed under the relevant criterion below:

- (a) The operation will have to demonstrate how they contribute to the PEACEPLUS programme objectives and the results and outputs of the theme.

Applicants should demonstrate alignment with the following policies/strategies as relevant:

In Northern Ireland, the relevant strategies are:

[Neighbourhood Renewal - People and Place | Department for Communities](#)

[Programme for Government 2024-2027 'Our Plan: Doing What Matters Most' | The Northern Ireland Executive](#)

www.communities-ni.gov.uk/publications/heritage-culture-and-creativity-programme-purpose-and-framework

In Ireland, the relevant strategies are:

[Sustainable, Inclusive and Empowered Communities 2019-2024](#)

[National Social Enterprise Policy for Ireland 2024-2027](#)

[OECD policy review on Boosting Social Entrepreneurship and Social Enterprise](#)

[Development in Ireland](#)

[White Paper on Enterprise 2022-2030](#)

[National Development Plan](#)

[National Planning Framework](#)

[National Human Rights Strategy for Disabled People 2025-2030](#)

[National Strategy for Women and Girls 2017 –2020](#)

[National Roadmap for Social Inclusion 2020-2025](#)

[National Traveller and Roma Inclusion Strategy II 2024- 2028](#)

[The Migrant Integration Strategy](#)

[Equality and Human Rights in EU Funds 2021-2027](#)

(b) Quality of the project design

(c) Quality of cross community and cross-border co-operation with demonstrable added value;

(d) Quality of the project team, partnership and implementation arrangements;

- The project must ensure sufficient human resources to fulfil the management, monitoring and evaluation, financial, communication and administration responsibilities of funded projects.

(e) Value for money;

- Applicants will have to demonstrate the extent to which the project budget is in accordance with the principle of economy, efficiency and effectiveness.

(f) Contribution towards sustainable development;

(g) Contribution towards equality.

- Projects must ensure accessibility to persons with disabilities, gender equality and take account of the Charter of Fundamental Rights of the European Union (including Section 75 in Northern Ireland)

SECTION 7

CALL DETAILS, BUDGET AND CO-FINANCING RATE

7.1 Call Timeline

A total value of €5 million has been allocated across both strands of this call.

- Opening Date: **8 April 2026**
- Closing Date: **3 June 2026** at 5pm
- Steering Committee Date: **4 November 2026**

7.2 Budget and co-financing rate

The total value of €5 million is currently available under this call across both strands 2 and 3 (we anticipate further funding to be made available). Successful projects would have an anticipated value circa €1 million. Larger or smaller scale projects which would be commensurate with the projected outputs will also be considered. This consists of €4 million ERDF and UK ERDF equivalent funding and €1 million governmental match provided by the Government of Ireland and the Northern Ireland Executive.

Grants are available to cover 100% of the eligible costs of the project. Projects/Partners may wish to bring additional match funding into the project, applicants should seek further advice from SEUPB on this before the call closes.

The level of grant aid may be adjusted to take due account of state aid or UK subsidy controls⁵ and/or anticipated future revenue streams. Please consult the Programme rules for further details.

7.3 Re-imburement of Funding

Grants and payments of the eligible costs related to the delivery of the project will take the following forms based on category of costs:

⁵ From 1 January 2021, all subsidies provided by public authorities in Northern Ireland have had to comply with either the EU State aid rules or the subsidy control chapter of the EU-UK Trade and Cooperation Agreement and any other international subsidy commitments. Public authorities should note that in some cases both regimes could apply to a scheme if beneficiary companies are from sectors both within and outside the scope of the NI Protocol.

- (a) Reimbursement of staff cost on a real costs basis⁶ using a fixed percentage of the gross employment costs is eligible under the Staff Costs cost category. Further information can be found in Factsheet 1 of the Programme Manual.
- (b) Reimbursement of costs actually incurred and paid (real cost basis) for external expertise and services, equipment, and infrastructure and works;
- (c) Simplified Cost Options (SCOs) for overheads, and travel and accommodation costs.

How the funding is reimbursed needs to be taken into account when preparing and submitting the project budget. Please, refer to the PEACEPLUS Programme Manual for further information on eligible types of expenditure under each cost category, how to calculate and claim them.

Successful projects will be issued with a Letter of Offer in Euro, if there are compelling reasons a case can be made for consideration for an award to be made in Sterling.

7.3.1 Simplified Cost Options

- Office and administration costs (overheads) will be funded at a flat rate of 15% of direct staff costs. Further information is contained in Factsheet 2 of the Programme Manual. When entering the budget into Jems, applicants must select the flat rate in the “Partner Budget Options” for each partner. For claiming and reimbursement, the flat rate will be automatically calculated in Jems.
- Staff travel and accommodation costs will be funded at a flat rate of 7% of direct staff costs. Further information is contained in Factsheet 3 of the Programme Manual. When entering the budget into Jems, applicants must select the flat rate in the “Partner Budget Options” for each partner. For claiming and reimbursement, the flat rate will be automatically calculated in Jems.

Costs related to these two cost categories must not be declared under other cost categories.

For further information on how to budget and claim using flat rates above refer to the **PEACEPLUS Programme Manual**

⁶ The notion of real costs concerns the actual expenditure incurred and paid by a beneficiary in relation to the project. Claiming and reimbursing in real cost basis involves a verification based on supporting documents provided by the beneficiary for each reported expenditure.

SECTION 8

Contact Us

For general enquiries about this call please visit the new 'PEACEPLUS Support Portal' where we have provided a range of support for applicants.

On the support portal applicants can access key information on submitting an application, troubleshooting guides and FAQ resources. Projects can also raise support tickets through the portal, should they require further assistance or guidance. The PEACEPLUS Support Portal can be accessed at [PEACEPLUS Support Portal | SEUPB](#)

ANNEX 1 Performance Framework Methodology - Investment Area 1.2

Output Indicator

Indicator Code	PSO1.2b
Indicator title	Organisations jointly engaged in institutional capacity projects
Measurement Unit	Organisations
Operational definitions and concepts to apply the indicator in PEACE PLUS	<p>The output counts the number of organisations jointly engaged in projects to increase institutional capacity.</p> <p>Organisations</p> <p>The organisations counted in this indicator are the legal entities. The organisations supported in this specific objective mainly focus on key voluntary, statutory and political institutions across multiple levels.</p> <p>An organisation may or may not be a project partner. However, a written engagement agreement is required.</p> <p>Jointly engaged</p> <p>Jointly relates to cooperation activities among different communities. Cooperation activity is defined as a process of exchanging knowledge and experience between participants across communities or cross-border. This process can lead to creating joint objectives and commitments and actions fulfilling these commitments.</p> <p>The engagement can take place in the design, implementation and or participation in the projects and/or activities.</p> <p>Institutional capacity</p> <p>Institutional capacity is defined as an organisation’s ability to set and achieve goals through knowledge, skills, systems and institutions. An organisation increases its institutional capacity by securing the resources (human or technical) and structures (organisational or governance) it needs to perform its mandated tasks better.</p> <p>Capacity building in this context should focus on issues related to Trust and Leadership are supported through collaborative actions between key voluntary, statutory and political institutions across multiple levels. The objective is to build</p>

	<p>the capacity of such organisations to develop new models of service delivery, which contribute to peace and reconciliation. These may include key services, including those related to transport, health, education, media and housing, which have significant potential to contribute to increased peace and reconciliation.</p> <p>This relates to persons of different religious belief, ethnic or racial group. Initiatives should evidence commitment to tackling real and complex issues, such as racism, sectarianism and paramilitarism, which prevent the benefits of a united and shared community being realised.</p>
Achievement	<p>For organisations to be counted they should be involved in the design, implementation and or participation in the local level projects and or activities. The engagement must be documented.</p> <p>Achievement should be recorded once activity in a project has completed. Details of indicative actions within the projects, including details of events and numbers of participants should be recorded and retained.</p>
Any exceptions in its application and conditions of achievement (if relevant)	<p>An organisation is to be counted no more than once per project regardless of how many activities it was involved in or how many departments were involved.</p>
Result indicator related	<p>PSR1.2b: Organisations with increased institutional capacity due to their participation in cooperation activities</p>

Result Indicator

Indicator Code	PSR1.2b
Indicator title	Organisations with increased institutional capacity due to their participation in cooperation activities
Measurement Unit	Organisations
Operational definitions and concepts to apply the indicator in PEACE PLUS	<p>The indicator measures the number of organisations that actively engaged in cooperation activities of an institutional capacity project and consequently increased their institutional capacity.</p> <p>Institutional capacity</p> <p>Institutional capacity is defined as an organisation’s ability to set and achieve goals through knowledge, skills, systems and institutions. An organisation increases its institutional capacity by securing the resources (human or technical) and structures (organisational or governance) it needs to perform its mandated tasks better.</p> <p>Capacity building in this context should focus on issues related to Trust and Leadership are supported through collaborative actions between key voluntary, statutory and political institutions across multiple levels. The objective is to build the capacity of such organisations to develop new models of service delivery, which contribute to peace and reconciliation. These may include key services, including those related to transport, health, education, media and housing, which have significant potential to contribute to increased peace and reconciliation.</p> <p>Cooperation activity</p> <p>Cooperation activity is defined as a process of exchanging knowledge and experience between participants across communities or cross-border. This process can lead to creating joint objectives and commitments and actions fulfil these commitments.</p> <p>Organisations</p> <p>The organisations counted in this indicator are the legal entities. The organisations supported in this specific objective mainly focus on key voluntary, statutory and political institutions across multiple levels.</p>

	An organisation may or may not be a project partner. However, a written engagement agreement is required.
Achievement	<p>An organisation is to be counted if it has undergone institutional capacity project (PSO1.2b).</p> <p>An organisation is to be counted only if its increased institutional capacity is in the thematic field of the project.</p> <p>Data for this indicator is to be collected via a survey provided by the programme to the project lead partner. The project lead partner is responsible for ensuring that the survey is completed by the organisations that participated in project activities. The lead partner is responsible for collecting the responses in an overview table that it provides to the programme.</p>
Any exceptions in its application and conditions of achievement (if relevant)	An organisation is to be counted no more than once per project regardless of how many activities it was involved in or how many departments were involved.
Output indicator related	PSO1.2b: Organisations jointly engaged in institutional capacity projects

ANNEX 2

LIST OF MANDATORY ATTACHMENTS

You are required to submit the following attachments along with your application form. An asterisk (*) is next to the attachments for which templates can be found on the relevant Investment Area page of the PEACEPLUS support portal.

1. Lead Partner Organisational Chart and Project Governance chart
2. Lead Partner Constitution
3. Budget Rationale spreadsheet*
4. Risk Register (including Risk Mitigation Plan)*
5. Financial Management*
6. Communications Crisis Plan
7. Authorisation Form *
8. State Aid and UK Subsidy Law Lead Partner Self-assessment (this assessment is now part of the online Jems application, and can be found directly below the 'Application annexes' section of the application form. **You do not need to upload this as an attachment but you must complete this section on Jems to be able to submit your application**).
9. Relocation and Transfer of Productive Activity Declaration Form*

Please ensure you have uploaded all of the listed documents prior to submitting your application form on Jems. Any additional attachments will not form part of the assessment process.